

## Healthy Worker 2020: A collaborative care plan for injured workers

June 14, 2017

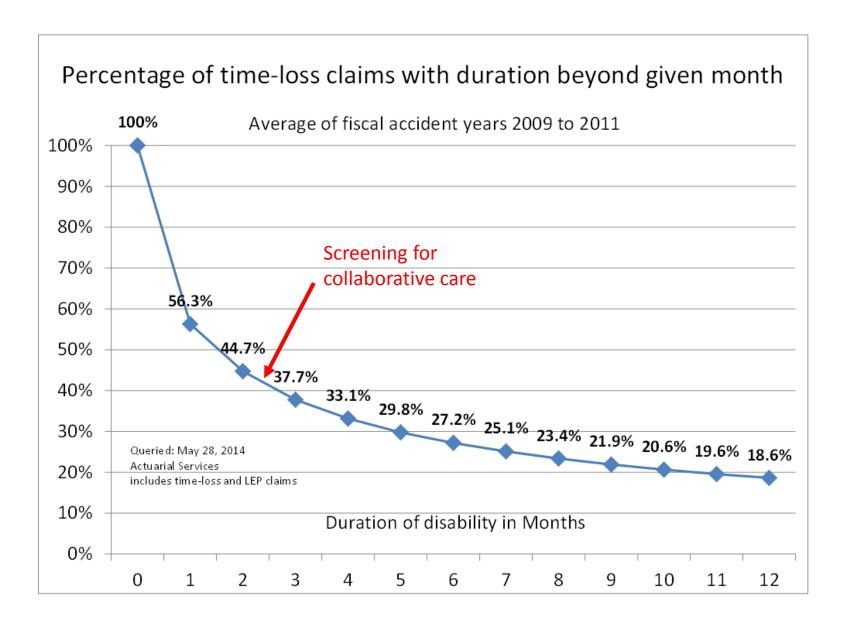
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Disclosures – none.

## Duration of time-loss



## Pain & Behavioral Health Collaborative Care Program

### **Target Population**

Injured workers with pain and/or behavioral health issues — at risk for time loss and disability

- Preventing long term disability
- Addressing a critical gap in care for injured workers
- Targeting engagement in treatment early in their claim process
- Brief, targeted treatment  $\rightarrow$  stepping up care as needed
- Using an evidence based model of team-based care

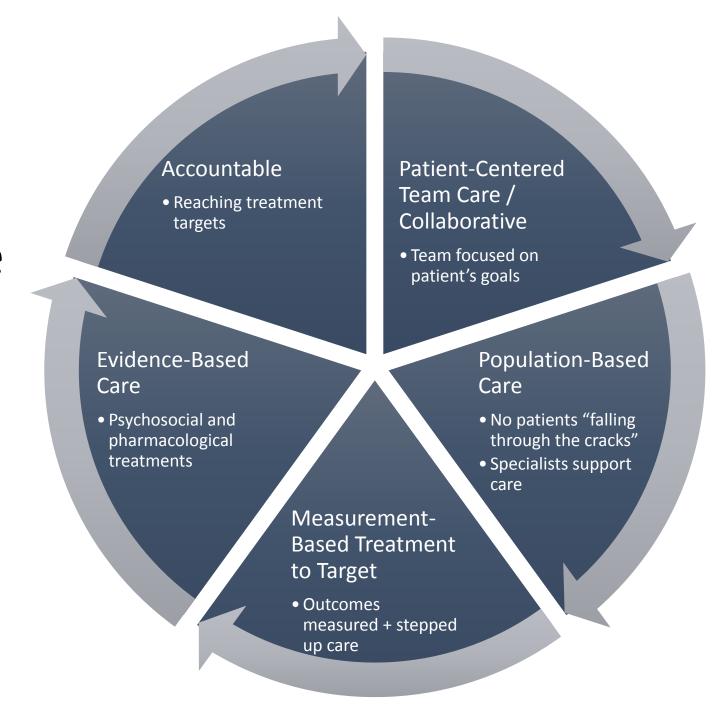
## Collaborative Care

- A type of *integrated healthcare* developed to treat common behavioral health conditions
  - Originally mental health conditions
  - Used now for cancer, diabetes, cardiovascular disease, pain & other conditions
- Team-based system of care
- Based on 5 core principles
- Cochrane Review 2012: 79 trials and 24,308 patients

https://aims.uw.edu/collaborative-care



## Principles of Effective Collaborative Care



## Treatment formats

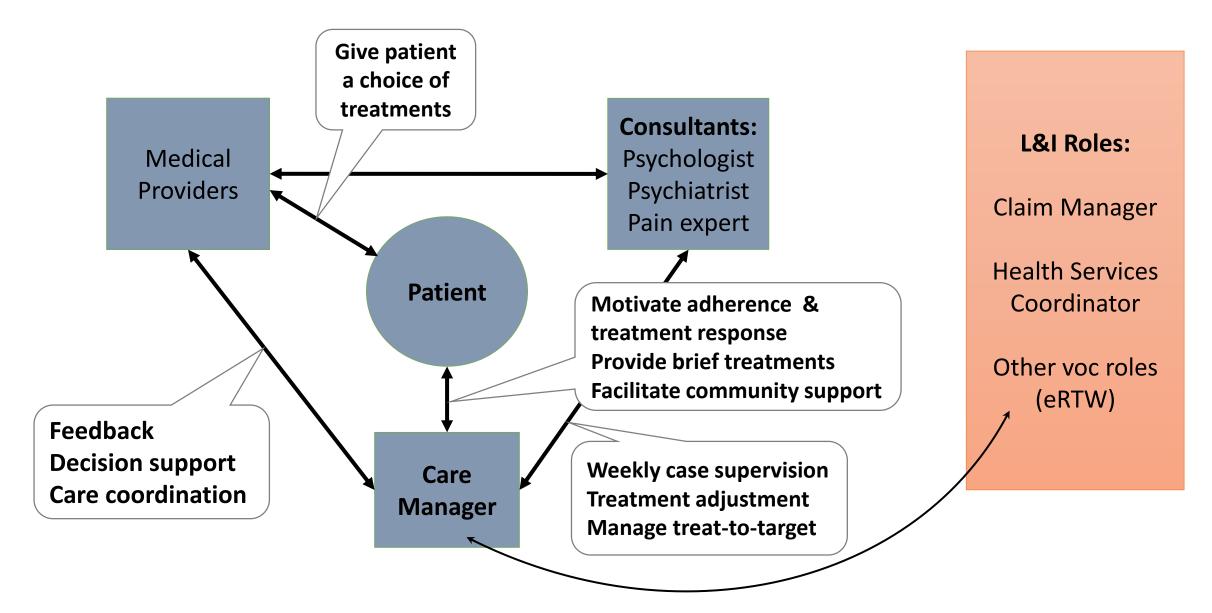
#### Traditional Behavioral Health (treatment as usual)

- Single behavioral health expert
- Psych assessment
- Typically address a very targeted problem
- Costly training
- Rigid protocols
- Limited population generalizability
- Time consuming treatments Typically delivered face-to-face
- Point of care treatment, no outreach
- Limited population reach

#### **Collaborative Care**

- Care manager (specialist consultants)
- Systematic screening
- Brief evidence based treatments
- Interdisciplinary team care
- Medication management and consultation
- Utilizes telehealth to reach patients
- Flexible
- Focus on patient engagement
- Increased intensity in treatment as needed
- Lower cost than traditional treatments
- Broad population reach

## L&I Collaborative Care Model



## Roles for Collaborative Care Team Members

#### **Injured Worker**

- Complete screenings
- Shared decision making and track outcomes
- Communicate concerns
- Report updates and complete L&I requirements

#### Attending Provider

- Refer to collaborative care
- Share information across team
- Follow up on specialist recommendations
- Facilitate return to work

#### Care Manager

- Assess / plan / monitor / coordinate care
- Consultation with specialists
- Educate patient & team
- Step up care
- Brief evidence-based psychosocial tx's

## Health Services Coordinator

- Link team
- Facilitate L&I and clinical team coordination of care
- Facilitate return to work

#### Consultants

- Weekly consultations on new and non-improving cases
- Facilitate stepping up care as needed
- Training sessions to team
- Psychologist
- Psychiatrist
- Pain Expert

## Core Behavioral Interventions

Education (including sleep hygiene education)

Self-monitoring: identifying progress & strengths

Goal-setting/values

Behavioral
Activation
(including activity
coaching)

Cognitive restructuring

Crisis Management

Anxiety Management

Relaxation training

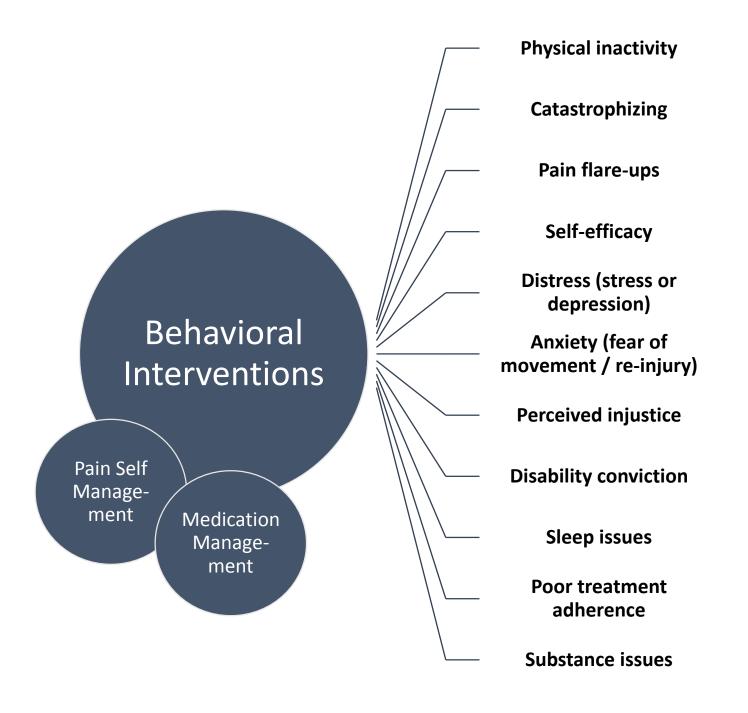
Problem solving

Nurturing positive emotions

Mindfulness meditation

Motivational Interviewing

Building helpful social support & engagement



# Chronic Pain Psychosocial Risks / Symptoms

# Episode of Chronic Pain & Behavioral Health Care

#### 2-6 months

#### **Standard clinical symptom measures**

- Depression PHQ-9
- Anxiety GAD-7
- Pain intensity and interference
- PROMIS
  - Pain Self efficacy
  - Sleep
  - Pain catastrophizing

Session /Activity	Content
Care Manager & Injured Worker	
Session 1	<ul> <li>Patient-centered assessment &amp; care planning:</li> <li>Assessment</li> <li>Self-management &amp; care</li> <li>Set recovery expectations</li> <li>Develop initial treatment plan</li> </ul>
Sessions 2 to #  Session frequency will range from 1/week to 1/month & typically decreases over time	<ul> <li>Ongoing sessions:</li> <li>Monitor outcomes &amp; response</li> <li>Monitor adherence, self-management, &amp; work status</li> <li>Coordinate medical management</li> <li>Provide brief behavioral interventions</li> <li>Provide support for pain self-management &amp; maintenance of gains</li> <li>Intensify/step up treatment</li> </ul>
Final Session	<ul><li>Relapse prevention plan</li><li>Provide resources to maintain gain</li></ul>
Specialist weekly consultation	<ul> <li>Discuss new patients</li> <li>Discuss non-responding patients</li> <li>Review progress, barriers, plan</li> <li>Monitor outcomes</li> <li>Recommend treatment adjustments</li> </ul>
Other Activities	<ul> <li>Inform L&amp;I staff as needed</li> <li>Facilitate referrals (i.e., PGAP, voc services)</li> </ul>

## Case example: treatment as usual in L&I

- 34 year old mother of 4
- Works nights as nursing assistant
- Injured back transferring patient, seen in urgent care, referred to occ med
- 2 weeks later meds not working, prescribed NSAIDS and referred for PT
- Released to light duty, but employer has no light duty available
- 3 months after injury no improvement
- 6 PT sessions, home exercises, no benefit from meds, switched meds
- Referred to different PT and to PGAP (PHQ9 score of 20)
- Declines PGAP because of childcare

## Challenges

- Remote versus co-located deployment of care managers
- Integration with existing care across numerous settings with small populations of injured workers
- Sustainable work force development for care managers, psychologists, and psychiatrists in chronic pain
- Electronic tracking system solutions
- Cross setting successful collaboration (i.e., care settings, L&I, employers)

## Recommendations

- Train workforce with clinical core competencies that will get refined under guidance of psychologist/psychiatrist specialty consultants
- Work directly with clinical care setting champions to collaborate on adaptations needed to be successful as early as possible
- Start simple with electronic tracking (e.g., Excel spreadsheets) to avoid complicated hurdles to getting started
- Try to avoid payor/plan specific customizations within the clinical team to allow for utility to broader populations of patients

## Thank you

Questions/Contact:

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